

THE PROJECT HERALD

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**THIS WEEK, VOL. 3: GHANA INFRASTRUCTURE • TEMA
LPG • NEW ENERGY INFRASTRUCTURE • SAVANNAH
HOSPITAL • GOLD FIELDS POWER INVESTMENT • EAST
AFRICA SOLAR**



INFRASTRUCTURE POLICY

Ghana's Infrastructure Report Card Puts Asset Management Back on the National Agenda

GhIE's 2026 assessment lands directly on the Presidency's desk, with a proposed government round-table signalling the report may move beyond a one-off evaluation.

POLICY • INFRASTRUCTURE • ASSET MANAGEMENT

Ghana's infrastructure needs are again at the centre of national policy discussions following the presentation of the 2026 Ghana Infrastructure Report Card to the Presidency.

The Ghana Institution of Engineering (GhIE) presented the report to the Presidency at Jubilee House in Accra on Thursday, October 1, 2026.

Following the presentation, Chief of Staff Julius Debrah proposed a government round-table discussion to examine the report's recommendations and consider practical responses to the infrastructure challenges identified.

The report is designed to provide an engineering-based assessment of the condition and performance of Ghana's critical infrastructure.

Its coverage extends across major areas of the economy, including roads and bridges, electricity, education, railways, telecommunications, potable water, healthcare and aviation.

The presentation therefore represents more than the release of another infrastructure assessment. It puts the condition of existing public assets, infrastructure investment requirements and long-term asset management directly before government.

Maintenance, Not Just New Construction

One of the key messages highlighted by GhIE is that infrastructure development cannot be measured solely by the number of new projects being constructed.

Existing infrastructure also requires sustained expenditure on operation, maintenance, rehabilitation and asset management.

Without that continued investment, infrastructure can deteriorate, reducing service quality and increasing the eventual cost of rehabilitation.

GhIE warned that inadequate maintenance can contribute to declining service standards, safety risks, reduced economic productivity and higher costs for both government and the public.

The report is intended to provide an evidence base that can support national planning, investment decisions and infrastructure policy.

The institution has also indicated its willingness to work with government and other stakeholders to translate its recommendations into practical interventions.

Why Asset Management Reports Carry Commercial Weight

Infrastructure report cards of this kind are not purely academic exercises. In many markets, a sector-wide engineering assessment becomes the reference document that shapes how government prioritises budget allocations across competing infrastructure needs in the years that follow.

That makes the proposed round-table a meaningful signal in itself. A report that is received and shelved has limited commercial relevance. A report that triggers a structured government response — with named officials tasked to examine specific recommendations — is more likely to translate into funded programmes with real procurement activity attached.

Project Intelligence

For developers, contractors, financiers and infrastructure operators, the significance of the report lies in the potential pipeline created by identified infrastructure deficiencies.

A gap between existing infrastructure capacity and required service levels can translate into future demand for new construction, rehabilitation, maintenance, engineering services and asset-management solutions.

The proposed government round table will therefore be an important next step.

If the recommendations are translated into funded programmes, the report could become a reference point for future infrastructure investment priorities.

INFRASTRUCTURE WATCH

Report: 2026 Ghana Infrastructure Report Card

Presented: October 1, 2026

Institution: Ghana Institution of Engineering

Sectors assessed: Roads, bridges, electricity, rail, telecommunications, water, health, education and aviation

Next potential step: Government round-table consideration of recommendations

What Happens Next

The key milestone to watch is whether the proposed round-table is actually convened, and on what timeline. A quick, well-attended session would suggest government intends to act on the findings; a delayed or informal response would suggest the report risks becoming another shelved assessment.

For contractors and engineering firms, the sector-by-sector breakdown within the report itself — once more details become public — will matter more than the headline presentation, since it is likely to indicate which infrastructure categories are furthest behind and therefore first in line for funded intervention.

Source: Ghana Institution of Engineering.

5,000 Tonnes of LPG Arrives at Tema as Ghana Strengthens Supply Infrastructure

ENERGY · LOGISTICS · INFRASTRUCTURE

Ghana's LPG supply chain received a significant boost with the maiden arrival of MT Asharami Ghana at Tema Port carrying approximately 5,000 tonnes of liquefied petroleum gas.

The 40,000-cubic-metre LPG carrier arrived at the port on Friday, October 2, 2026, marking an important development in Ghana's efforts to strengthen LPG supply and infrastructure.

The vessel's arrival forms part of the broader expansion of LPG infrastructure and is intended to support greater availability of the fuel as Ghana seeks to increase LPG adoption.

The arrival is particularly relevant to Ghana's energy transition because LPG can provide households and businesses with an alternative to more polluting traditional cooking fuels.

The development also demonstrates the growing importance of marine logistics and storage infrastructure to Ghana's downstream energy market.

A reliable LPG market requires more than imported product.

It depends on vessels, port infrastructure, storage facilities, transportation networks, distribution systems and retail outlets capable of moving the product from import terminals to final consumers.

The arrival of a vessel of this capacity therefore adds another component to Ghana's developing LPG supply chain.

The development also comes at a time when Ghana is seeking strategic private-sector investment in energy infrastructure.

MT Asharami Ghana's arrival provides a physical example of how investment in logistics and energy infrastructure can support downstream market expansion.

For businesses, improved LPG availability can create opportunities across transportation, storage, distribution, cylinder services, retail infrastructure and industrial consumption.

Project Intelligence

The commercial significance of the development extends beyond the 5,000-tonne cargo.

The vessel has a stated capacity of 40,000 cubic metres, indicating the scale of maritime infrastructure being brought into Ghana's LPG supply chain.

As LPG consumption grows, demand for supporting infrastructure is likely to increase.

This creates opportunities for terminal operators, logistics providers, storage developers, equipment suppliers and downstream distributors.

The development is therefore both an energy-supply story and an infrastructure story.

ENERGY WATCH

Vessel: MT Asharami Ghana

Cargo: Approximately 5,000 MT LPG

Vessel capacity: 40,000 cubic metres

Location: Tema Port, Ghana

Arrival: October 2, 2026

Strategic relevance: LPG supply, downstream energy infrastructure and cleaner-fuel adoption

Source: Ghana News Agency.

Earth Energy Opens New Fuel Station on Ghana's Akatsi–Accra Corridor

CORPORATE · PETROLEUM RETAIL · CORRIDOR INFRASTRUCTURE

Earth Energy Limited has expanded its downstream petroleum footprint in Ghana with the opening of a new fuel station at Tatorme in the Akatsi South Municipality of the Volta Region.

The facility was officially opened during a ceremony held on Thursday, October 1, 2026.

The investment places new petroleum retail infrastructure along the Akatsi–Accra transport corridor, a route used for the movement of people, goods and services between communities and other parts of Ghana.

The Municipal Chief Executive for Akatsi South, Daniel Dagba, said the investment demonstrated private-sector confidence in the economic potential of the municipality.

The facility is expected to support local commercial activity while creating employment and generating additional economic activity around the location.

The investment also adds another point of access to petroleum products for motorists and businesses operating along the corridor.

However, local authorities stressed that the operation of the facility must be accompanied by strict compliance with safety and environmental requirements.

The facility is expected to comply with the requirements of the National Petroleum Authority, Ghana National Fire Service, Environmental Protection Agency and the relevant municipal authorities.

The authorities also called for proper maintenance, functioning fire-safety systems and appropriate emergency-response training for staff.

Beyond the fuel station itself, the project demonstrates the role of private-sector investment in extending commercial infrastructure into growing regional corridors.

Fuel stations can become commercial nodes along transport routes, supporting vehicle traffic and creating secondary demand for logistics, retail and other services.

The municipality also encouraged Earth Energy to create employment opportunities for qualified residents and maintain strong relationships with surrounding communities.

Project Intelligence

The investment is relatively small compared with major refinery, pipeline or power projects, but its commercial relevance lies in its location.

Transport corridors create recurring demand for fuel and supporting services.

As road connectivity and commercial activity increase, petroleum retail infrastructure can follow the movement of people, freight and businesses.

For investors and operators, corridor-based infrastructure can therefore provide opportunities beyond the immediate facility itself.

PROJECT WATCH

Company: Earth Energy Limited

Project: New fuel station

Location: Tatorme, Akatsi South Municipality, Volta Region, Ghana

Opening: October 1, 2026

Strategic corridor: Akatsi–Accra Road

Opportunity areas: Petroleum retail, logistics, employment and local commercial activity

Source: Ghana News Agency.

HEALTHCARE INFRASTRUCTURE

Ghana Begins Construction of 160-Bed Savannah Regional Hospital

PROJECT · HEALTHCARE · CONSTRUCTION

Construction has commenced on a new 160-bed Savannah Regional Hospital and Referral Facility at Soalepe, a suburb of Damongo in Ghana's West Gonja Municipality.

The project moved into implementation on Friday, October 2, 2026, following the formal handover of the project site to FRIDOUG Limited, the construction company responsible for execution.

The hospital is expected to be completed within two years.

The facility is being developed to expand access to quality healthcare and strengthen the Savannah Region's capacity to provide specialist and referral services.

Its scope extends beyond hospital wards.

The planned development includes an Out-Patient Department, patient wards, laundry facilities, a recovery garden, accommodation facilities, streetlights, internal access roads and other supporting infrastructure.

The inclusion of supporting infrastructure makes the project more than a simple building construction contract.

A functioning regional referral hospital requires access roads, utilities, accommodation, lighting, patient-flow infrastructure and other facilities that allow the core medical infrastructure to operate effectively.

At the project handover, the West Gonja Municipal Chief Executive, representing the Savannah Regional Minister, directed the contractor to maintain required quality standards and complete the project within the agreed timeframe.

The contractor also committed to maintaining health and safety standards and engaging local labour.

The project is expected to create construction activity during its implementation period while generating longer-term demand for healthcare professionals, facility management, equipment, maintenance and supporting services once operational.

Project Intelligence

Healthcare infrastructure is increasingly becoming a significant component of Africa's infrastructure pipeline.

Regional hospitals require substantial capital not only for construction but also for medical equipment, utilities, ICT systems, transportation, maintenance and operational support.

For contractors and suppliers, the Savannah project therefore represents a potential ecosystem of procurement opportunities beyond the main civil-works contract.

The two-year construction schedule also provides a defined implementation horizon for companies involved in construction materials, engineering, electrical systems, plumbing, mechanical systems, medical infrastructure and facility support.

PROJECT WATCH

Project: Savannah Regional Hospital and Referral Facility

Capacity: 160 beds

Location: Soalepe, Damongo, West Gonja Municipality, Ghana

Construction start: October 2, 2026

Expected completion: Two years

Contractor: FRIDOUG Limited

Major components: OPD, wards, laundry, accommodation, internal roads, streetlights and supporting infrastructure

Source: Ghana News Agency.

CORPORATE & POWER DISTRIBUTION

Gold Fields Commits GH¢1.1 Million to 90 Electricity Transformers

CORPORATE · POWER DISTRIBUTION · MINING COMMUNITIES

Gold Fields Ghana Limited, through its Foundation, has provided 90 electricity transformers to improve power supply in communities surrounding its operations in Ghana's Western Region.

The transformers, valued at approximately GH¢1.1 million, were provided to address increasing electricity demand among households, businesses and public facilities.

The development was announced on Friday, October 2, 2026, in Tarkwa.

The intervention is focused on electricity distribution infrastructure rather than generation.

That distinction is important because electricity reliability depends not only on the amount of power generated but also on the ability of distribution networks to deliver that power to consumers.

Transformers form a critical component of the distribution system, stepping voltage levels up or down so electricity can be safely distributed and consumed.

In communities experiencing population growth or increased commercial activity, insufficient transformer capacity can contribute to supply constraints.

The provision of additional transformers therefore addresses a specific infrastructure bottleneck within the electricity network.

Gold Fields' intervention is also significant because it demonstrates the infrastructure requirements that arise around major industrial and mining communities.

Large mining operations create demand for electricity not only within the mine but also across surrounding communities and businesses.

Improving local distribution capacity can support households, commercial activity and public services operating within those areas.

Project Intelligence

The development highlights the importance of electricity-distribution infrastructure in mining regions.

As industrial activity expands, electricity demand can grow faster than existing local distribution capacity.

This creates potential opportunities for transformer suppliers, electrical contractors, distribution-network developers, maintenance companies and other power-sector service providers.

For mining companies, reliable electricity is also closely connected to community relations and the broader operating environment.

The investment therefore sits at the intersection of corporate infrastructure support, electricity distribution and regional economic development.

POWER WATCH

Company: Gold Fields Ghana Limited

Infrastructure: 90 electricity transformers

Value: Approximately GH¢1.1 million

Location: Western Region, Ghana

Announced: October 2, 2026

Beneficiaries: Host communities, households, businesses and public facilities

Strategic relevance: Electricity distribution and industrial-community infrastructure

Source: Ghana News Agency.

CAPITAL & RENEWABLE ENERGY

\$2 Million KawiSafi Investment Targets East Africa's Commercial Solar Market

CAPITAL · RENEWABLE ENERGY · EAST AFRICA

KawiSafi Ventures has invested **\$2 million** in Orb Energy to support the expansion of the company's commercial and industrial solar business across East Africa.

The investment was announced during the first week of October 2026 and is directed toward Orb Energy's African operations.

Orb Energy operates in Kenya and other East African markets, providing solar systems and financing solutions to commercial and industrial customers.

Its customer base includes businesses operating in manufacturing, agro-processing, healthcare and hospitality.

The investment comes as businesses across East Africa seek alternatives to expensive or unreliable grid electricity.

For commercial and industrial users, solar power can provide a way to reduce electricity costs and improve energy reliability.

However, the upfront cost of solar installations can remain a barrier.

Orb Energy's model combines solar deployment with financing options, allowing businesses to acquire systems without necessarily carrying the entire capital cost upfront.

KawiSafi's investment is expected to support the expansion of Orb's project pipeline, regional team and financing partnerships.

The capital will help projects move through development, contracting, construction and commissioning.

Orb has already installed nearly 15MW of rooftop solar capacity for more than 60 commercial and industrial customers across East Africa.

The new investment is therefore intended to accelerate an existing project-development platform rather than create a market presence from scratch.

The development is also significant because commercial and industrial solar is increasingly becoming a distinct infrastructure-financing opportunity.

Rather than relying entirely on large utility-scale power plants, businesses can deploy distributed solar systems directly at their facilities.

Project Intelligence

The \$2 million investment illustrates the growing role of private capital in distributed energy infrastructure.

The opportunity extends beyond solar-panel manufacturing.

Commercial solar projects require project developers, engineers, installers, financiers, equipment suppliers, maintenance providers and local partners.

Orb's financing model also creates an opportunity for capital providers to participate in the energy transition through structured financing rather than conventional asset ownership alone.

With high power costs and reliability challenges continuing to affect businesses across East Africa, the commercial and industrial solar market remains closely linked to the competitiveness of manufacturing and other productive sectors.

CAPITAL WATCH

Investor: KawiSafi Ventures

Investment: \$2 million

Company: Orb Energy

Market: East Africa

Focus: Commercial and industrial solar

Existing Orb rooftop capacity: Nearly 15MW

Existing C&I customers: More than 60

Opportunity areas: Solar deployment, project finance, construction, equipment, financing partnerships and maintenance

Source: Africa Private Equity News / Shore Africa.

Ghana Moves to Make Local Content a Core Part of Power Procurement

POLICY · PROCUREMENT · POWER INFRASTRUCTURE

Ghana's Energy Commission is tightening attention on local-content compliance in electricity-sector procurement, urging procuring entities to integrate local participation requirements from the beginning of the procurement process.

The Commission made the call at a workshop on bid evaluation in Ghana's electricity supply industry on Saturday, October 3, 2026.

The central message was clear: local-content requirements should not be introduced after a procurement decision has already been made.

Instead, they should be incorporated into bidding documents, Local Content and Local Participation Plans and bid-evaluation criteria.

The Energy Commission said procurement decisions in the electricity sector have implications beyond the award of contracts.

They affect infrastructure quality, reliability, value for money, local businesses, employment and the amount of economic value retained within Ghana.

The electricity sector is one of Ghana's most capital-intensive areas, with significant public and private investment flowing into generation, transmission and distribution infrastructure.

That investment also creates demand for equipment, technology, professional services, engineering, construction and maintenance.

The Commission therefore sees the Local Content and Local Participation Regulations as an economic-development instrument rather than simply an administrative requirement.

The regulations are intended to maximise the use of Ghanaian financial capital, expertise, goods and services while strengthening the capacity and competitiveness of domestic companies and professionals.

The Commission said commitments relating to Ghanaian participation, local procurement, technology transfer, knowledge transfer, employment and capacity development should be credible, measurable and capable of implementation.

Bid evaluators were also urged to assess local-content requirements with the same seriousness applied to technical and financial criteria.

The Commission further stated that procurement involving unqualified firms could trigger complaints, investigations and sanctions.

Project Intelligence

The development has direct implications for companies participating in Ghana's power-sector procurement market.

International contractors and suppliers may increasingly need credible local-partner structures and demonstrable local participation strategies when competing for major contracts.

For Ghanaian companies, the policy could create opportunities to participate further up the value chain of major electricity projects.

This could increase demand for local engineering firms, suppliers, technical professionals, manufacturers, logistics providers and service companies.

For procurement teams, the message is equally important: local-content compliance needs to be considered during procurement design, tender preparation and bid evaluation — not added after contract award.

PROCUREMENT WATCH

Sector: Ghana electricity supply industry

Key regulation: L.I. 2354

Requirements: Local participation, procurement, technology transfer, employment and capacity development

Where requirements apply: Bidding documents, Local Content and Local Participation Plans, bid evaluation and contract implementation

Strategic implication: Greater importance of Ghanaian participation and local supply chains in power-sector procurement

Source: Ghana Energy Commission / Ghana News Agency.